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# **Equality Policy**

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This document was reviewed and approved by the board below.	
Signed:	2/~
	Damien Brown
Position:	Managing Director
Date:	08/11/2020



# Statement of policy and purpose of policy

- 1. Arc Community Space CIC (the Employer) is committed to equal opportunities for all staff and applicants.
- 2. It is our policy that all employment decisions are based on merit and the legitimate business needs of the organisation. The Employer does not discriminate on the basis of race, colour or nationality, ethnic or national origins, sex, gender reassignment, sexual orientation, marital or civil partner status, pregnancy or maternity, disability, religion or belief, age or any other ground on which it is or becomes unlawful to discriminate under the laws of England and Wales (referred to as Protected Characteristics).
- 3. Our intention is to enable all our staff to work in an environment which allows them to fulfill their potential without fear of discrimination, harassment or victimisation. The Employer's commitment to equal opportunities extends to all aspects of the working relationship including:
  - recruitment and selection procedures;
  - terms of employment, including pay, conditions and benefits;
  - training, appraisals, career development and promotion;
  - work practices, conduct issues, allocation of tasks, discipline and grievances; work-related social events; and
  - termination of employment and matters after termination, including references.
- 4. This policy is intended to help the Employer achieve its diversity and anti-discrimination aims by clarifying the responsibilities and duties of all staff in respect of equal opportunities and discrimination.
- 5. The principles of non-discrimination and equal opportunities also apply to the way in which staff treat visitors, clients, customers, suppliers and former staff members.
- 6. This is a statement of policy only and does not form part of your contract of employment. This policy may be amended at any time by the Employer, in its absolute discretion.

# **Equality Act 2010**

The Equality Act 2010 identifies 9 protected characteristics which are included in the above list they are:

Age
Disability
Gender Reassignment
Marriage & Civil Partnership
Pregnancy & Maternity
Race
Religion or Belief
Sex
Sexual Orientation



All members, Directors, volunteers, staff and users of our services will be treated fairly and will not be discriminated against on any of the above grounds. Decisions on the operation of our contracts, services, training or any other benefit will be made objectively, without unlawful discrimination, and based on aptitude and ability

will follow the requirements and guidance (including amendments) contained in all relevant equality and discrimination legislation and regulations in all of our work (e.g. The Rehabilitation of Offenders Act 1974, The Human Rights Acts 1998 and 2001, The Equality Act 2010) and any other relevant legislation.

## **Positive Action**

Arc believes that passive support for equal opportunities is not enough to combat discrimination and will take positive action to address the barriers faced by those experiencing discrimination:

recognising and developing potential which has not been used before because of past discrimination and disadvantage; encouraging access and participation in our services from under-represented groups; and

## Arc is committed to:

- Working in an anti-discriminatory manner (e.g. anti racist, anti-sexist etc.);
- Promoting a supportive and welcoming environment in which all persons are treated with respect and dignity and in which no form of intimidation, harassment or discrimination is tolerated;
- Actively promoting and implementing this policy (all trustees and employees) throughout all its' work and services;
- Requiring all members to respect and support the principle of this policy;
- Recognising and fulfilling all legal obligations under the anti-discrimination legislation and associated codes of practice;
- Complying with our own equal opportunities policy and associated policies;
- Providing relevant training, information, advice and resources to senior staff and trustees on working in an anti-discriminatory way;
- Taking lawful affirmative or positive action, where appropriate;
- Listening to the voices of service users and individuals/groups from the community who are experiencing discrimination;



- Conducting staff recruitment (employees, trustees and other volunteers) that ensures selection on merit (skills, experiences, aptitude etc.);
- Ensuring decisions on the operation of our contracts, services, training or any other benefit
  will be made objectively, without unlawful discrimination, and based on aptitude and ability;
  and
- Dealing quickly and fairly with any accusation of harassment or discrimination.

# Who is responsible for equal opportunities?

- 7. Achieving an equal opportunities workplace is a collective task shared between the Employer and all its staff. This policy and the rules contained in it therefore apply to all staff of the Employer irrespective of seniority, tenure and working hours, including all employees, directors and officers, consultants and contractors, casual or agency staff, trainees, homeworkers and fixed-term staff and any volunteers or interns (referred to as Staff).
- 8. The board of directors of the Employer has overall responsibility for this policy and for equal opportunities and discrimination law compliance in the workplace and the Director has been appointed as the person with day-to-day operational responsibility for these matters.
- 9. All Staff have personal responsibility to ensure compliance with this policy, to treat colleagues with dignity at all times and not to discriminate against or harass other members of Staff, visitors, clients, customers, suppliers and former staff members. In addition, Staff who take part in management, recruitment, selection, promotion, training and other aspects of career development (referred to as Managers) have special responsibility for leading by example and ensuring compliance.
- 10. Managers must take all necessary steps to:
  - promote the objective of equal opportunities and the values set out in this policy;
  - ensure that their own behaviour and those of the Staff they manage complies in full with this policy:
  - ensure that any complaints of discrimination, victimisation or harassment (including against themselves) are dealt with appropriately and are not suppressed or disregarded.

# **Implementation**

The Director is responsible for the policy's day-to-day implementation. Consultation will take place with all staff about the implementation and development of this policy.

To achieve a workforce that is truly representative of all sections of society selection for employment or promotion or any other benefit will be on the basis of merit and ability only.



Selection for training will be on the basis of job requirements only. Intimidation, harassment and bullying will not be tolerated and may lead to disciplinary action.

We will use our induction, supervision, appraisal and learning and development policies to ensure that staff and trustees have the skills to support good practice on equality and diversity.

We will use the supervision and appraisal process to encourage staff to make suggestions and contribute to the ways in which we promote equality as an organisation and with the users of our services.

# What is discrimination?

- 11. Discrimination occurs in different ways, some more obvious than others. Discrimination on the grounds of any of the Protected Characteristics is prohibited by law, even if unintentional, unless a particular exception applies. Direct discrimination
- 12. Direct Discrimination is less favourable treatment because of one of the Protected Characteristics. Examples would include refusing a woman a job as a chauffeur because you believe that women are not good drivers or restricting recruitment to persons under 40 because you want to have a young and dynamic workforce.
- 13. Direct discrimination can arise in some cases even though the person complaining does not actually possess the Protected Characteristic but is perceived to have it or associates with other people who do. For example, when a person is less favourably treated because they are (wrongly) believed to be homosexual or because they have a spouse who is Muslim.

## **Indirect discrimination**

14. Indirect discrimination arises when an employer applies an apparently neutral provision, criterion or practice which in fact puts individuals with a particular Protected Characteristic at a disadvantage, statistically and this is unjustified. To show discrimination the individual complaining also has to be personally disadvantaged. An example would be a requirement for job candidates to have ten years' experience in a particular role, since this will be harder for young people to satisfy. This kind of discrimination is unlawful unless it is a proportionate means of achieving a legitimate aim.

## **Victimisation**

15. Victimisation means treating a person less favourably because they have made a complaint of discrimination or have provided information in connection with a complaint or because they might do one of these things.

## Harassment

16. Harassment is:



- unwanted conduct which is related to a Protected Characteristic and which has the purpose
  or effect of violating a person's dignity or creating an intimidating, hostile, degrading,
  humiliating or offensive environment for them: or
- unwanted conduct which is of a sexual nature and which has the purpose or effect of violating a person's dignity or creating an intimidating, hostile, degrading, humiliating or offensive environment for them (Sexual Harassment); or
- less favourable treatment because of the rejection of or the submission to Sexual Harassment.
- 17. Harassment can arise in some cases even though the person complaining does not actually possess a Protected Characteristic but is perceived to have it (for example, when a person is harassed because they are (wrongly) believed to be homosexual) or associates with other people who possess a Protected Characteristic (for example, because they have a spouse who is Muslim).

# 18. Harassment may include:

- use of insults or slurs based on a Protected Characteristic or of a sexual nature or other verbal abuse or derogatory, offensive or stereotyping jokes or remarks;
- physical or verbal abuse, threatening or intimidating behaviour because of a Protected Characteristic or behaviour of a sexual nature;
- unwelcome physical contact including touching, hugging, kissing, pinching or patting, brushing past, invading personal space, pushing grabbing or other assaults;
- mocking, mimicking or belittling a person's disability, appearance, accent or other personal characteristics;
- unwelcome requests for sexual acts or favours; verbal sexual advances, vulgar, sexual, suggestive or explicit comments or behaviour;
- repeated requests, either explicitly or implicitly, for dates;
- repeated requests for social contact or after it has been made clear that requests are unwelcome;
- comments about body parts or sexual preference; comments about body parts or sexual preference;
- displaying or distributing offensive or explicit pictures, items or materials relating to a Protected Characteristic or of a sexual nature;
- shunning or ostracising someone, for example, by deliberately excluding them from conversations or activities;
- 'outing' or threatening to 'out' someone's sexual orientation (ie to make it known);
- explicit or implicit suggestions that employment status or progression is related to toleration of, or acquiescence to sexual advances, or other behaviour amounting to harassment.

# 19. Other important points to note about harassment:

- a single incident can amount to harassment;
- behaviour that has continued for a long period without complaint can amount to harassment; it is not necessary for an individual to intend to harass someone for their behaviour to amount to harassment;
- it is not necessarily for an individual to communicate that behaviour is unwelcome before it amounts to harassment;



 and the onus is on each individual to be certain that their behaviour and conduct is appropriate and is not unwanted and in the case of doubt, you must refrain from such conduct.

# **Disability discrimination**

20. This could be direct or indirect discrimination, and is any unjustified less favourable treatment because of the effects of a disability, and failure to make reasonable adjustments to alleviate disadvantages caused by a disability.

# **Disabled persons**

- 21. Any Staff member who considers that they may have a disability is strongly encouraged to speak with the Director, particularly if they experience difficulties at work because of their disability so that any reasonable adjustments to help overcome or minimise difficulties can be discussed. For these purposes, disability includes any physical or mental impairment which substantially affects your ability to perform day to day activities and has lasted (or is likely to last) more than 12 months. Disclosure of this information will be treated in confidence, if you wish it to be, so far as is reasonably practicable and we will do our best to handle matters sensitively and to ensure that you are treated with dignity and with respect for your privacy.
- 22. We will consult with you about whether adjustments are needed to avoid you being disadvantaged and may ask you to see a doctor appointed by us, to advise on this. We will seek to accommodate your needs within reason. If we consider a particular adjustment unreasonable we will explain why and try to find an alternative solution.
- 23. Managers with responsibility for managing a member of Staff who they know or think to be disabled should speak to the Director to ensure that all relevant duties are complied with.

# Making employment decisions fairly

- 24. As noted above, the Employer will recruit employees and make other employment decisions concerning promotion, training, dismissal and related issues. on the basis of objective criteria.
- 25. Managers should only stipulate criteria or conditions for employment decisions (including job selection, promotion and redundancy) which are based on a legitimate business need and which do not go further than is needed to satisfy that need. If you are in any doubt about whether particular criteria or conditions are indirectly discriminatory or justifiable, then please speak to the Director.

## Recruitment

- 26. Managers involved in recruitment must:
  - specify only recruitment criteria that are relevant to the job, reflect genuine business needs and are proportionate. More than one person should be involved in shortlisting of applicants wherever practicable;
  - ensure that vacancies are advertised to a diverse audience and try to avoid informal
    recruitment methods that exclude fair competition. In very rare cases, it may be
    legitimate and necessary to restrict recruitment to a particular role to certain
    groups, but it is essential that this is discussed with the Director so that appropriate
    steps can be taken to ensure legality;



- review job advertisements carefully to ensure that stereotyping is avoided and that particular groups are not unjustifiably discouraged from applying;
- not ask applicants about health or disability before a job offer is made (other than in exceptional circumstances and after having been approved by the Director). If necessary a job offer can be expressed to be conditional upon satisfactorily passing a medical check.
- not ask candidates about any Protected Characteristic if the question may demonstrate an intention to discriminate. For example, candidates should not be asked about current or future pregnancy, childcare or related matters; and
- not make assumptions about immigration status based on appearance, accent or apparent nationality;
- so far as reasonably practicable, keep a written record of their reasons for relevant decisions.
- 27. The Employer is legally required to verify that all employees have the right to work in the UK. Prior to starting employment, all employees must produce original documents to the Employer's satisfaction, irrespective of nationality. Information about the documents required is available from the Director.

# Staff training, career development and promotion

- 28. Training needs may be identified during the normal appraisal process. Appropriate training to facilitate progression will be accessible to all staff.
- 29. All promotion decisions will be made on the basis of merit and according to proportionate criteria determined by legitimate business need.

## **Conditions of service**

- 30. Access to benefits and facilities and terms of employment will be kept under review to ensure that they are appropriately structured and that no unlawful barriers to qualification or access exist. Discipline and termination of employment
- 31. Any redundancy selection criteria and procedures that are used, or other decisions taken to terminate employment, will be fair and not directly or indirectly discriminatory.
- 32. Disciplinary procedures and penalties will be applied without discrimination, whether they result in disciplinary warnings, dismissal or other disciplinary action.

# Discipline and termination of employment

- 33. Part-time and fixed-term staff will be treated the same as full-time or permanent staff of the same position and enjoy no less favourable terms and conditions (pro-rata, where appropriate), unless different treatment is justified. What to do if you encounter discrimination
- 34. If you believe that you have been the victim of discrimination, you should follow the Employer's Grievance Procedure.
- 35. Every member of Staff has a responsibility to combat discrimination if they encounter it. Staff who observe or are aware of acts that they believe amount to discrimination directed at others are encouraged to report these to the Director.



36. Any grievance or report raised about discrimination will be kept confidential so far as this is practicable. We may ask you if you wish your complaint(s) to be put to the alleged discriminator if disciplinary action appears to be appropriate. It sometimes may be necessary to disclose the complaint or take action even if this is not in line with your wishes, but we will seek to protect you from victimisation and, if you wish, we will seek to protect your identity. You should be aware that disciplinary action may be impossible without your co-operation or if you refuse to allow relevant information to be disclosed.

37. Staff who raise a complaint about or report discrimination in good faith will be protected from retaliation or victimisation. As long as you act in good faith, the fact that you have raised a complaint or report will not affect your position within the Employer, even if the complaint is not upheld. Making a false allegation deliberately and in bad faith is a misconduct offence and will be dealt with in accordance with our disciplinary policy. Any member of Staff who attempts acts of retaliation or victimisation may be subject to disciplinary action up to and including summary dismissal for gross misconduct.

38. If you make a complaint, it may be necessary to ask you to stay at home on paid leave while investigations are being conducted and the matter is being dealt with through the appropriate procedure. This may particularly be necessary in cases of alleged harassment.

## 6. Access and Premises

Arc aims to make its service delivery as accessible as possible and wherever possible will ensure that:

- Fully accessible premises are used for meetings, training and other events
- Issues of safety and timings of meetings are taken into account
- Travel and carers costs are offered to trustees and other volunteers
- Support aids such as loop system, signers, interpreters, translators are available on request
- Written information is made available in other formats as appropriate e.g. large print, Braille, audio
- Different needs are taken into account: religious or cultural, dependent responsibilities (e.g. child/parent care)

Arc's current premises are fully accessible and we will strive to make improvements to enable access and participation.

# **Publicity**

In all publicity and information materials, including electronic versions developed and used by us, we will try to ensure that:

- Clear direct language is used and if jargon is necessary it is explained
- Positive images of a wide range of groups are used



- Advertising will be placed in a variety of settings in order to reach as many different sections of the local community as possible
- Materials will be produced in different formats (e.g. large print, Braille, audio) when requested
- Any material to be considered discriminatory will not be used
- Proactively target/visit specific disadvantaged groups/areas of the community to inform them of our services and facilities

# **Monitoring and Evaluation**

This Policy will be reviewed on an annual basis by the Board of Directors to assess its effectiveness and any need for amendment to reflect new legislation/good practice.

Arc will maintain and review the employment records of all employees in order to monitor the progress of this policy.

# Monitoring will include:-

- the collection and classification of information regarding the race in terms of ethnic/national origin and sex of all applicants and current employees;
- the examination by ethnic/national origin and sex of the distribution of employees and the success rate of the applicants; and
- recording recruitment, training and promotional records of all employees,
- Collect and analyse information on users, staff, volunteers, trustees and others by a range of protected characteristics to determine the equalities impact of the charity and any measure we should take to improve our approach to equalities.
- monitoring complaints, compliments and incidents

This information will be reported back to Directors, the community and other key stakeholders on at least an annual basis.

# Non-compliance with equal opportunities rules

39. Any breach of equal opportunities rules or failure to comply with this policy will be taken very seriously and is likely to result in disciplinary action against the offender, up to and including immediate dismissal.



40. Staff should also note that: in some cases, they may be personally liable for their acts of discrimination and that legal action may be taken against them directly by the victim of any discrimination; and it may be a criminal offence intentionally to harass another employee.

# Procedures for dealing with breaches of this policy

- i) Paid Staff: A serious breach of this policy may be grounds for disciplinary action.
- *ii) Members (including trustees):* A serious breach of this policy may result in termination of membership and removal from the Board of trustees/Management Committee, in line with the procedures contained within our governing document (constitution).
- *iii)* Honorary Officers: A serious breach of this policy may result in other Board/Management Committee members voting to remove them from office, but they can only be removed in line with the procedures contained within our governing document (constitution).
- **iv) Other Volunteers:** A serious breach of this policy may result in a volunteer being asked to leave, but this will be done in accordance with our 'Managing Volunteers Policy' and 'Disciplinary Policy'.
- v) Service Users: A serious breach of this policy may result in a service user being barred from using our services. This will only happen after discussions, support and all other reasonable steps have been taken to stop the service user from being discriminatory.

## Review of this policy

- 41. The board of directors of the Employer will keep this policy under review.
- 42. The Employer encourages Staff to comment on this policy and suggest ways in which it might be improved or ask any questions if they are unsure about any part of this policy or how it is applied by contacting the Director.